

MANAGEMENT REPORT 2023



// EXECUTIVE MANAGEMENT

Prof. Augusto César de Mendonça Brasil
Prof. Renata Aquino da Silva
Prof. Daniel Monteiro Rosa

//// SENIOR COUNCIL

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Prof. Edson Paulo da Silva
Prof. Emerson Fachin Martins
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Gustavo Abrantes Condeixa

// TECHNICAL SUPPORT TEAM

Project Administration: Luiza Lavocat Galvão de Almeida Coelho Finance-
Accounting: Leonardo Rodrigues Nascimento Information Technology: Marco
Nunes
Legal: Nádia Maria Areal Portella
People: Renata Oliveira Pereira Dutra
Communication: Juliana Vilela de Oliveira

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ABOUT FINATEC

PURPOSE

Connecting and supporting people interested in improving the world through applied knowledge

MISSION

To meet society's needs by promoting and supporting scientific, technological and innovation development, technology transfer and education, encompassing research, teaching and extension and education, encompassing research, teaching and extension, observing the principles of qualification, competence, ethics and professional excellence.

VIEW

To become the best Support Foundation in Brazil, with excellence in management and the recognition of society.

VALUES

Excellence
Ethics
Valuing people
Innovation and continuous improvement
Transparency

Legal framework

The legal and regulatory framework that underpins Finatec's activities is presented below: Credentials

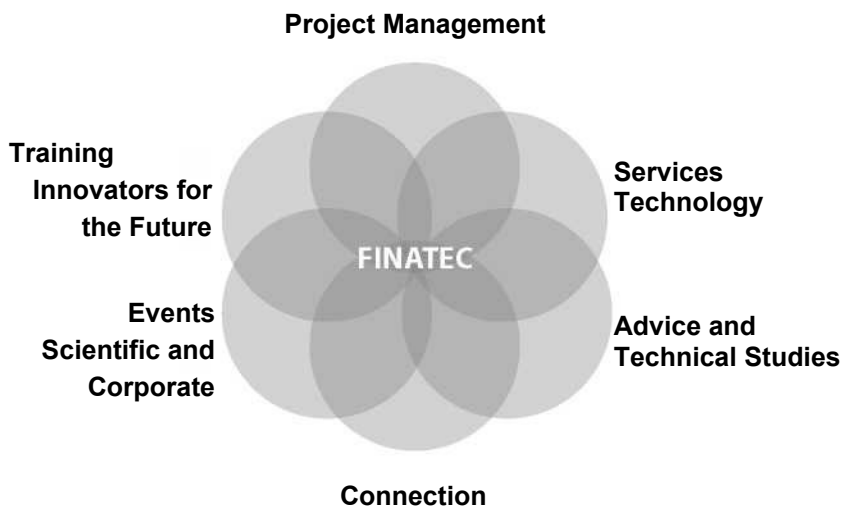


Credentials

In this context of compliance, Finatec's actions, while maintaining the regularity and transparency of its actions from an *accountability* perspective, are particularly subject to the following controls:

- Registered and Accredited by MEC/MCTIC and CNPq as a Support Foundation;
- Oversight by the Prosecution Office of the Federal District and Territories - MPDFT (Cf. Art. 66 of Law 10,406/2002);
- Hiring external consultants to monitor and control the Foundation's activities, currently maintaining an External Audit, a *Compliance Office and a Data Protection Office, as well as a Press Office* specializing in crisis management;
- Due to the execution of contracts, covenants, agreements or adjustments involving public funds, for this project, the foundation is subject to the final and management control of the higher collegiate body of the supported institution and consequently to the competent government control bodies (Art. 3 of Law n. 8,958/1994);
- Maintenance of the Transparency Portal system, aimed at giving society access to the execution of projects with effective accountability (<https://www.finatec.org.br/transparencia-finatec/>);

Performance



Support Foundation - Supported Institutions

Like other research support foundations, Finatec's main objective is to foster the development of scientific and technological research in the country.

These foundations work in partnership with public research institutions, such as universities and research centers. The regulations on the lines of action can be found in Law No. 8,958/1994, Law No. 10,973/2004 and the respective decrees.

Meeting all the requirements for accreditation with the MEC/MCTI, Finatec renewed in 2022 its accreditation as a Supporting Foundation of the University of Brasília – UnB. Although Ordinance No. 14 was published on February 22, 2023, the renewal process occurred as stipulated by the regulation, maintaining the validity of the previous accreditation, including during the interstice period for the new Ordinance, which is effective from February 22, 2023, to February 21, 2028, i.e., for an additional 5 years.

Thus, Finatec can continue promoting projects in teaching, research, extension, institutional, scientific, and technological development, and fostering innovation, including the necessary administrative and financial management for executing these projects (cf. Art. 1 of Law No. 8.958/1994).



Accreditation MEC/
MCTI Joint Ordinance No.
14 from 22/02/2023 to 21/02/2028

Law No. 8,958/1994 also allows supporting institutions beyond the primary one. This mechanism is called "Authorization of Support" and is primarily distinguished by its validity of only one year, while all other legal permissions remain unchanged.

Beyond the federal sphere, it is also possible for the Foundation to support state or district institutions; however, it must observe the specific governance of the federative unit. This is the case of FAPDF, which has had Finatec as an accredited supporting institution since 2013.



Joint Ordinance No. 166
11/10/2023 to 10/10/2024



Joint Ordinance No. 118
04/08/2023 to 03/08/2024



Joint Ordinance No. 220 04
/12/2023 to 03/12/2024



Joint Ordinance No. 121
04/08/2023 to 03/08/2024



Process No.
00193-00000862/2019-02 18
/10/2023 to 18/10/2025

Director-President

Prof. Dr. Augusto César de Mendonça Brasil



Graduated in Mechanical Engineering from the Federal University of Pará (1988), he obtained a master's degree in Environmental Engineering from the Federal University of Espírito Santo (1992), a doctorate in Mechanical Engineering from the Instituto Superior Técnico of the Technical University of Lisbon (2000), and a post-doctorate from the Instituto Superior Técnico in the area of Energy Consumption and Pollutant Emissions of Transport Vehicles. Professor Dr. Augusto César is currently an associate professor at the University of Brasília. He has experience in the fields of Mechanical Engineering, Environmental Engineering, and Energy.

Secretary Director

Prof. Dr. Renata Aquino da Silva



He holds a degree in Chemistry from the Catholic University of Brasília (1995), a master's in Chemistry from the University of Brasília (1998), a dual doctorate in Physical Chemistry and Analytical Chemistry from Université Pierre et Marie Curie (Paris VI) (2003), and in Physical Chemistry from the University of Brasília (2003). Post-doctorate in Condensed Matter Physics from the Université Paris VI. She is currently Adjunct Professor of the Natural Sciences course at FUP-University of Brasília and Founding Professor of the Postgraduate Program in Materials Science at FUP.

Chief Financial Officer

Prof. Dr. Daniel Monteiro Rosa



He holds a degree in Chemistry from the Catholic University of Brasília (1995), a master's in Chemistry from the University of Brasília (1998), a dual doctorate in Physical Chemistry and Analytical Chemistry from Université Pierre et Marie Curie (Paris VI) (2003), and in Physical Chemistry from the University of Brasília (2003). Post-doctorate in Condensed Matter Physics from the Université Paris VI. She is currently Adjunct Professor of the Natural Sciences course at FUP-University of Brasília and Founding Professor of the Postgraduate Program in Materials Science at FUP.

Transparency

Finattec considers transparency as one of the essential pillars of its operations. We understand that transparency goes beyond simply providing data; it also encompasses clear and precise communication of our actions to society. To achieve this goal, we employ various complementary strategies.

To provide important information about Finattec's structure and governance, including management reports, financial statements, and annual accountability certificates to the Public Prosecutor's Office of the Federal District and Territories (MPDFT), we maintain a dedicated page on our website (<https://www.finatec.org.br/transparencia-finatec/>).

In addition, we have a specific page for the Integrity Program, where all the policies guiding Finattec's actions can be accessed (<https://www.finatec.org.br/compliance/>).

Finally, fulfilling its commitment to transparency, Finattec maintains a portal where it provides detailed information about the agreements, contracts, and adjustments established by the foundation. Users can find information such as project name, objective, coordinator, financier, duration, executor, total approved, team composition, and all data regarding budget execution. In addition, this information can be exported in reports in excel, pdf and csv formats (<https://conveniar.finatec.org.br/Portaltransparencia/>).

Through these initiatives, Finattec reaffirms its commitment to transparency in all its activities, striving to provide clear and accurate information to society.

FAPDF Transparency

To provide a focused view of projects executed with district resources from FAPDF, Finattec developed a Transparency Portal titled "Distrito Federal no combate à COVID-19". Initially developed to monitor projects linked to the COVID-19 combat agreement,

the portal was expanded to include other projects resulting from the partnership with FAPDF. It offers updated information, reports, and project goals, as well as providing a direct link to the Conveniar system, where more details can be accessed.

Other Transparency Tools

Accountability

Finatec adopts rigorous measures to ensure transparency and efficient accountability in all the projects it manages. Project control is segregated, maintaining documents, records and a dedicated bank account.

These details are compiled into technical and financial reports, which are jointly submitted to the project's funder and executor, adhering to the deadlines established in the contractual agreement.

All this information is made available to oversight bodies, ensuring total transparency and compliance with current regulations.

In 2023, Finatec completed accountability reports for 204 projects, totaling BRL 139,574,260.32.

Press Office

The Press Office plays a crucial role in implementing and promoting Finatec's transparency policy, based on the premise that transparency requires open communication between managers and both internal and external audiences. As the company's voice, the press office acts as an intermediary between the organization and the media.

This role involves building strong relationships with journalists, ensuring the dissemination of accurate and relevant information. Additionally, the press office facilitates quick access to information, both during crises and by identifying opportunities in daily events to enhance the visibility of Finatec's work to society and its clients.

In 2023, 36 articles were written, including notes, as well as approaches to media outlets.

Governance Actions

The Finatec Board is committed to enhancing the foundation's governance to ensure effective fulfillment of its objectives and sustainable, long-term operations. Recognizing that the process of structuring governance is continuous and dynamic, we are constantly seeking improvements to guarantee the institution's sustainable growth.

In 2023, we continued the strategies outlined in the 2021-2025 Strategic Plan, further consolidating the process of continuous improvement, focusing on effective management and the Foundation's sustainability. The initiatives remain aligned with the previously established objectives:



The following is a list of actions undertaken in the 2023 financial year, highlighting the attention paid to Governance processes:

Internal Controls

Improvements to Finatec's Integrity Program

Finatec launched its Integrity Program in 2018 and has been continuously improving its integrity-related actions each year. In 2023, the following initiatives were undertaken to strengthen integrity, ethics, and transparency within the Foundation's corporate environment, ensuring greater security in relations with stakeholders.

Compliance Officer and Data Protection Manager

In 2023, Finatec hired a Compliance Officer and a Data Protection Officer, reinforcing its commitment to governance and regulatory compliance. The Compliance Officer is responsible for ensuring that all activities of the Foundation comply with laws, regulations, and internal policies, preventing compliance risks and promoting a culture of integrity. In turn, the Data Protection Manager takes care of the privacy and security of information, ensuring - compliance with the General Data Protection Act (LGPD) and protecting personal data.

Reporting Channel

The Whistleblower Channel is a fundamental tool for combating various forms of violations, including fraud, harassment, corruption, misappropriation, or misuse of materials, as outlined in Finatec's Code of Ethics and Conduct. This channel allows complaints to be made anonymously to a source outside the Foundation, ensuring that the facts are properly investigated. Access channels include telephone (0800 400 3333), e-mail (finatec@legaletica.com.br) and the website (<https://www.finatec.org.br/compliance/>).

Ethics and Conduct Committee

Finatec considers ethical monitoring and the promotion of integrity to be pillars of its activities. In this regard, an Ethics and Conduct Committee was established, comprising three full members and two alternates, all internal collaborators. This committee plays a crucial role in identifying and evaluating potential violations of the code of ethics, bearing the responsibility to decide on filing cases or applying disciplinary measures. The committee operates both proactively and responsively, reinforcing the Foundation's commitment to ethics, integrity, and transparency in all its institutional practices.

Effective Members



Suellen Santos
Diniz de Carvalho



Leonardo Rodrigues
Nascimento



Carlos Roberto
Nascimento

Alternate Members



Anderson Oliveira
da Silva



Sandra Regina de
Oliveira Fernandes

Process improvement:

Investment in technology

Investment in technology is a fundamental pillar for the success and evolution of organizations. The investment made in 2023 aimed not only to optimize internal processes but also to expand our capacity for innovation, communication, and reach.

Systems Improvement and Integration

Following the perspective of continuous improvement, Finatec understands that process optimization and system integration allow for greater efficiency, waste reduction, and enhancement of service quality, as well as optimizing the information flow. In this regard, we highlight the following actions:

- Development of the second version of Finatec's System for Monitoring Selection Processes - SPS.
- Updating the version of the Integrated Management System (ERP) SAP Business One.
- Development of a tool integrated with the Humanus system, aiming to import the ISS (Service Tax) related to taxable scholarships, for SEFAZ/DF (Department of Finance of the Federal District).
- Implementation of bank collection, BanPlus boleto generation, bolepix, directly in SAP B1. This is a system for controlling Finatec's receivables, which will allow for greater internal control as well as for the managed projects.
- Implementation of automatic cancellation of integrated orders via SAP/Conveniar. This improvement will allow applications to be returned for adjustment, avoiding the need to process the application from the beginning.
- A team has been assigned to start development tests with Low-Code in order to speed up development demands for future systems.
- Development of the process integrated with Finatec's document management system (Carta Fina),

with a view to controlling outgoing and incoming correspondence;

- Hiring the JetMobi system for rent and contract management.
- Development of an Accountability System in partnership with students from UnB's Gama School - Brisas Project. In development.

Systems Monitoring

Considering the importance of monitoring computer systems as a critical aspect for the efficient and safe operation of the foundation, in addition to the controls already in place, the following tools have been implemented:



Implementation of the Zabbix "Incident monitoring system" with telegram alerts, enabling monitoring of Finatec's technology park infrastructure;



Implementation of Grafana as a dashboard for the Finatec network, allowing anomalies to be reported;



Development of purchasing dashboards via Power BI, enabling purchase orders to be monitored and prioritized;

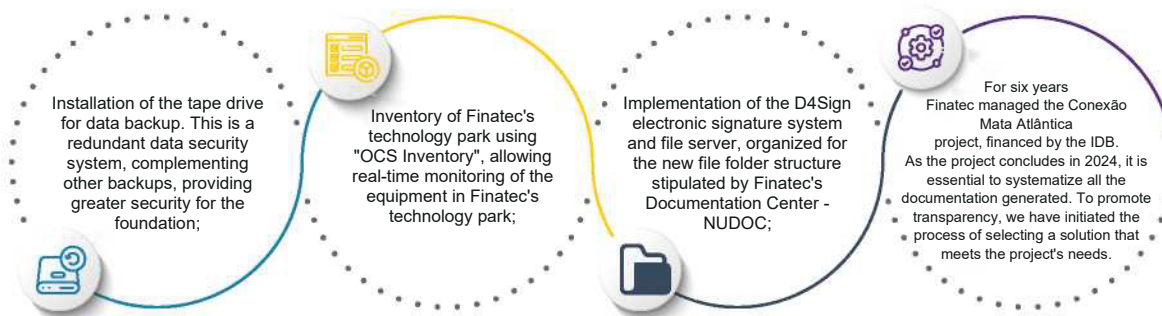


Implementation of a form for monitoring and recording the processing of processes using the GLPI system, developed for the Finance and Accounting Department and the People Department.

Infrastructure and expansion of GED and Backup

Information management is a pillar of good management, and anchored to this is Electronic Document Management (EDM) and the backup of a company's existing information.

Improving these systems, in 2023 they were executed:



Brand Strengthening

Investing in brand strengthening means enhancing the ability to positively impact the Foundation's mission fulfillment and fostering societal engagement, leading to the recognition of Finatec as an agent of change in promoting education, research, and scientific and technological development. In this direction, Finatec has invested in the following actions:

Digital Marketing

Social networks play a fundamental role in strengthening brands, providing a unique opportunity for companies to engage with their customers in a direct, personal and interactive way.

For Finatec, it is essential to maintain a solid presence on the main platforms, offering relevant, interesting and shareable content, such as project results, client testimonials and recent partnerships.

Support for UnB Events

Fulfilling its purpose, Finatec recognizes the importance of supporting scientific events, especially those promoted by the University of Brasilia. This participation reinforces our commitment to the community and the causes represented by the events, while strengthening our corporate image and reputation. Additionally, it contributes to increasing

brand visibility and recognition, establishing positive relationships with organizers and participants, and opening doors to future partnerships and business opportunities.

Press Office

The work of the press office goes beyond simple crisis management. A trained team plays a fundamental role in establishing connections between the client and the media, promoting projects, services and consolidating the brand. This work is conducted throughout the year, formulating strategies for publicizing actions and identifying the most opportune moments to achieve maximum return and visibility on specific topics.

The press office routinely seeks out topics, schedules and accompanies the client to interviews, prepares press releases and maintains a constant dialog with various media outlets. Studies in the field of communication confirm that advisory services play a very important role in giving greater credibility to actions that are publicized, whether in print, on the radio, on TV or on digital platforms.

Valuing people

Valuing people is a pillar in the search for excellence in fulfilling the foundation's goals. Investing in people, their well-being and employee recognition results in more efficient processes and promotes a culture of integrity, ethics and transparency.

Quality of Life

Finatec seeks to develop actions that contribute to general well-being, and the main actions promoted in 2023 are presented below:

- Implementation of the CIPA Accident Prevention Commission and training of elected members;
- Flu vaccination campaign for employees;
- Campaign to re-register employees with SESC/DF;
- Implementation of a tool for online certificate approval;
- Implementation of a new health and well-being benefit using the Totalpass corporate benefit;
- Implementation of the new Clude Saúde benefit, which is a complete health solution with unlimited consultations with general practitioners, psychologists and nutritionists, 24 hours a day, every day of the week. Healthy eating program, disease prevention, discounts on medicines and much more.
- Changing the Occupational Health and Medicine Clinic.
- Establishment of a single card for the payment of food and meal allowances - Flash

Career and Development

With the personal development of each employee in mind, Finatec has been expanding its listening channels and looking for ways to promote collective and individual development. In 2023 some actions that stood out in this regard were:

- Election of the members of the Collective Bargaining Agreement Negotiation Committee;
- Partnership with the UnB Idiomas program to extend the payment of tuition fees to Finatec employees at the same rate as that offered to the internal public;
- Implementation of the People Training and Development Policy and contracting of a platform for granting free or discounted access of up to 80% to training, undergraduate, graduate, technical, etc. courses, through the startup that manages this corporate benefit Edupass/Galena;
- Resumption of the Performance Evaluation cycle;

Employee training

Understanding that the constant training of its employees is essential for improving the services and legal security offered to our partners, Finatec promoted the following internal training events in 2023:

- MROSC (CSO Regulatory Framework) Training Workshops;
- Supplier Registration Training Workshops (Expansion of the treatment and portfolio of suppliers);
- Consumption and Assets Training Workshops (Improving the processes for controlling the goods/services of Finatec projects);
- Participation EGP PMI-DF 2023 (Participation in the Project Management Meeting);
- Participation in PMO Day RNP (Participation in an RNP event focusing on good project management practices);
- Participation in Confies 2023 (Co-execution and participation in the CONFIES Congress, addressing issues related to Support Foundations);

- External Training Law 14.133/2021 (Updating the Finatec team on the new procurement law);
- TRL External Training (Training in technological maturity metrics)
- External Training ESG

Belonging Initiatives

Belonging initiatives are essential to strengthen the bond between Finatec and its employees, promoting a more cohesive and motivating work environment. These initiatives value professionals, encouraging engagement and reinforcing the organizational culture. By celebrating special dates and carrying out prevention campaigns, Finatec shows care and recognition, which are fundamental aspects for well-being and job satisfaction.

In 2023, Finatec carried out various commemorative and preventive actions for its employees. Celebrations included Women's Day, the Foundation's 31st anniversary, Easter, Mother's Day and Finajunina. In addition, important campaigns were carried out, such as the re-registration of employees with SESC and the Solidarity Christmas, which collected 234 cans of powdered milk that were donated to two institutions.

Prevention actions stand out: Yellow September against suicide, Pink October against breast cancer, and Blue November against prostate cancer.

Men's Day was also celebrated, and there was an end-of-year lunch, the distribution of Christmas kits and tributes to long-standing employees. Additionally, a process was implemented to invite scholarship holders with a welcome email and an informational manual, and Finatec's mothers were provided with kits and diaper packages.

Change Management

In 2023, Finatec expanded the change management program to include all the institution's employees. We continued to rely on the consultancy of senior human resources management specialist Márcia Almstrom, who conducted a series of workshops aimed at improving the quality of life and workplace relationships, seeking better institutional and individual results through self-awareness.

Conceived by the Executive Board, the program initially involved the first and second leadership. With the success of this stage, the project was extended to include all Finatec employees. In all, more than 100 people took part in the workshops, which included profile assessments, identifying strengths and areas for development.

The importance of feedback and monitoring individual performance by managers was reinforced, highlighting the need for a collaborative working environment and continuous support. This collective effort allowed for greater integration and alignment between the teams, contributing to a stronger and more efficient organizational culture.

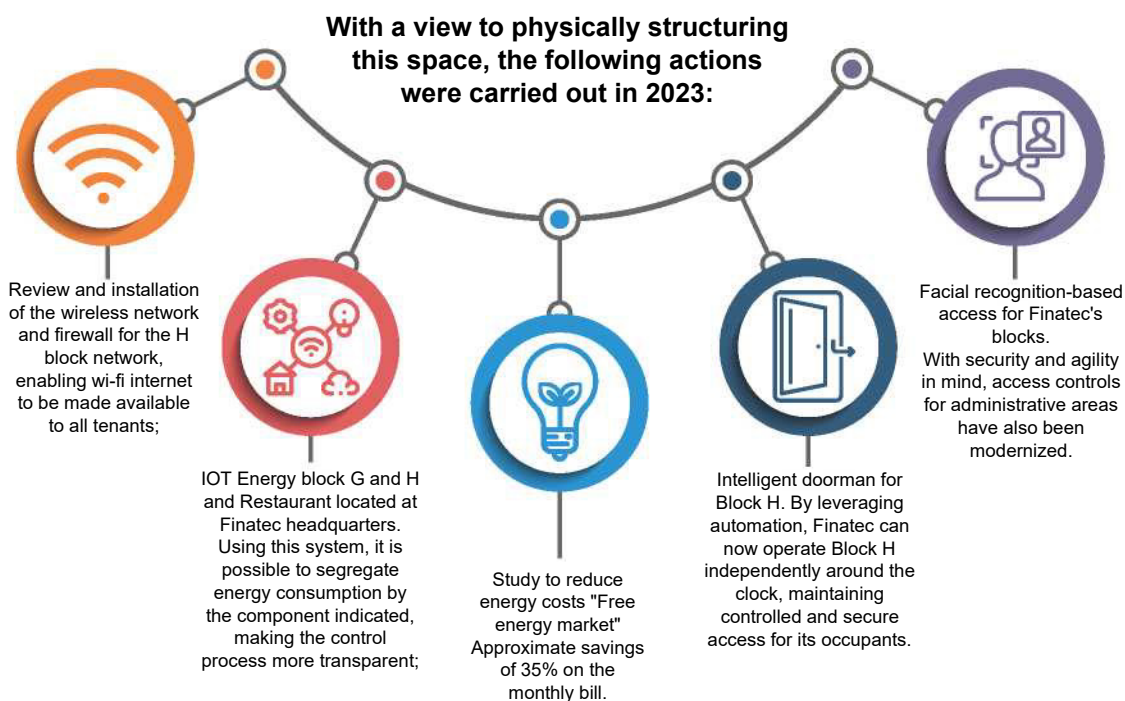
Expansion and diversification of prospecting for new partners and projects

Finattec Coworking

Following its vocation for connection, Finattec has been structuring itself as a great coworking center for the University of Brasilia. The Foundation's aim is to play a role in promoting innovation and collaboration between its grantees and society, integrating students, researchers, entrepreneurs, fostering collaboration and providing a shared environment for the development of projects.

In this regard, two initiatives have been guiding the development of this coworking environment. The first is organizing the headquarters to accommodate scientific institutions or those associated with the promotion of science, implementing laboratories, and structuring spaces for hosting events.

The second initiative involves structuring a coworking space in partnership with the UnB Science and Technology Park - PCTEC. Through an ongoing call for applications, startups and technology-based companies can apply to occupy space in Finattec's annex building (Block H). The application undergoes analysis and validation by PCTEC, allowing interested companies to subsequently apply to become associate companies of the park.



Implementation of hubs

Still on the subject of connections, Finattec has implemented a number of hubs in recent years:

Cybersecurity Hub

The cybersecurity hub

includes the participation of the company AWARE and the Research Group in Science, Data Governance, and Cybersecurity at UnB. Today, the hub has a physical laboratory at Finattec, the Ciberlab, and conducts studies and assessments in the area of cyber readiness that identify vulnerabilities in the systems of government and private institutions.

Mobility Hub

The mobility hub that promotes the connection between GDF secretariats, the Legislative Chamber's Parliamentary Mobility Front, DF mobility companies, CEFTRU - UnB's Interdisciplinary Center for Transportation Studies and UnB's Graduate Program in Transportation. This hub organizes events, studies, training and proposes mobility solutions for the cities of the future.

Education Hub

The Education Hub includes the participation of professors and students from UnB, especially from the UnB Faculty of Education, the GDF Department of Education, and public and private educational institutions. This hub has a physical laboratory for pedagogical practices at Finatec, and has already carried out the ENEM INCLUSIVO in partnership with the GDF's Undersecretariat for Inclusive Education.

DF Industry Hub

Finatec also participates in the DF Industry Hub, which includes a physical space located at Biotic and a virtual space for conducting diagnostics, challenges, training, solution presentations, and interaction among participants. The hub aims to create interaction and connection between players in the innovation ecosystem, with a view to identifying the real problems facing industries in order to accelerate their digital transformation.

Finatec Parliamentary Partner Award

In its first edition, the presentation of the 2023 Finatec Parliamentary Partner Award reinforces the importance of collaboration between Finatec and parliamentarians in promoting science, technology, and innovation. By acknowledging and thanking the support of parliamentarians, Finatec highlights the importance of projects funded by parliamentary amendments, emphasizing the 56 projects currently underway.

This event not only values the partnership with legislators, but also increases the visibility of the results achieved, strengthening trust and opening doors to future collaborations that are essential to the country's technical and scientific development.

Prospective Call

During the 2023 Finatec Parliamentary Partner Award, the Continuous Prospective Call was launched for the Finatec portfolio and supported institutions. This new space on the website allows members of the supported institutions to voluntarily submit ideas or proposals for scientific, technological and innovation projects, with the aim of building up a robust portfolio for prospecting possible support and funding.

Active Prospecting - Visits to UnB units

Active prospecting with visits to the University of Brasilia (UnB) units aims to strengthen collaboration between Finatec and the academic community. These visits make it possible to identify project needs and opportunities, promoting integration between Finatec and the researchers. They also facilitate the development of joint initiatives that expand the university's research and innovation capacity.

Active Prospecting – Visits to Parliamentarians

Visits to parliamentarians are part of Finatec's active prospecting strategy to secure support and funding for scientific, technological, and innovation projects. These visits are essential to showcase the impact of projects supported by Finatec and to seek new partnerships and resources through parliamentary amendments. The close relationship with legislators is crucial to ensure the continuity and expansion of the Foundation's activities.

Projects



507 projects were managed by Finatec in 2023, with a total value of

BRL 130,679,812.09



Of this amount,

BRL 70,372,027.27

came from public resources and **BRL 60,307,784.82** in private funds.

BRL 257,751.11

is the average value managed per project.



81 of the 507 projects, Finatec raised **BRL 32,535,879.99** directly.

BRL 2,826,849.53

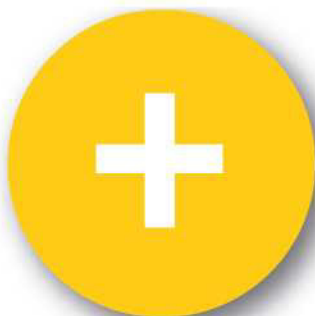
of the amount came from public funds.

BRL 29,709,030.46

of the amount came from resources private.

BRL 401,677.53

average value per project managed, raised directly by the support foundation.



A total of 204 accounts from 159 projects
BRL 139,574,260.32

There were 15 submissions to calls for proposals, of which

of which 9 were contemplated, totaling
BRL 14,986,945.52

Projects supported

*multiannual budget

The University of Brasília - UnB, the main supporter, had



380 projects managed totaling

BRL 651,601.349.46* in project value.

BRL 116,300,456.25
received

BRL 93,007,650.07
executed

Federal Institute of Brasília - IFB, had



22 managed projects totaling **BRL 18.222.220,78*** in project value.

BRL 11,756,375,92
received

BRL 2,492,409.21
executed

The Brazilian Institute of Information on Science and Technology - IBICT had



9 projects managed totaling **BRL 12,661,052.22*** in project value.

BRL 130,000.00
received

BRL 2,299,274.34
executed

The University Hospital of Brasília - HUB/EBSERH had



12 projects managed totaling **BRL 1,317,608.40*** in project value.

BRL 319,961.25
received

BRL 321,257.39
executed



CPRM's authorization was published on 04/12 and therefore no project was formalized in 2023

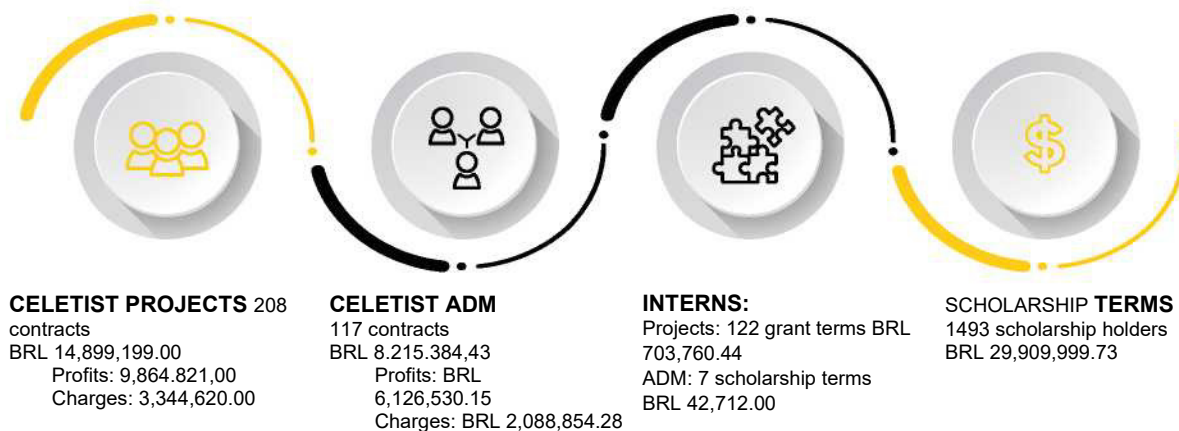
People

A total of **1,493 grants**, **208 employment contracts** for permanent employees, **468 self-employed professionals** and **122 internship grants** were managed for the projects.

As for Finatec's administrative staff, there were **117 employment contracts** for permanent employees, **08 self-employed professionals** and **07 internship grant terms**.

The total amount of per diems was **BRL 131,741.00** and is restricted to projects.

More figures:



Goods and services

In 2023, the purchasing sector had 2,200 purchasing processes, the 2nd highest number in the last 5 years, and 13.2% above average. Among them:

- 1,671 have already been closed
- 243 were canceled (the lowest number in the period)
- 286 are still running

Of the cases already closed, we had the following composition:

- 1,565 direct purchase processes
- 48 procurement processes – Bidding, Public Selection, Simplified Selection, Auction
- 58 international purchasing processes

4,467 products/services and 158,653 units were purchased:

Category	Product/	Unit	Total value
Permanent	344	1,574	BRL 18,046,295.55
Usage	2,944	105,241	BRL 3,922,920.20
Service	1,179	51,838	BRL 27,582,299.18
Other Categories			
Other purchases			BRL 523,200.18
Furniture and			BRL 1,800.00
Books/software			BRL 1,819.51
Importation			BRL 118,877.23
TOTAL	4,467	158,653	BRL 50,197,211.85

*In the payment order value report, it was organized by categories, and the items mentioned above could not be classified within one of the main categories.

With regard to the average purchase process time (days), we have the following metrics, according to category:

Category	Process	Quotation	AF/OS	Shipping no
Equipment	45	4	21	1
Usage	46	3	16	1
Service	36	4	26	1

**The average time reports generated by IT do not separate the processes by type, but by category.*

The average administrative time consists of

- Shopping: 38 days
- Import: 70 days
- Reporting: 28 days

Support for UnB

DOA Reduced

BRL 1,385,373.64 was the total amount of funds earmarked for operating and administrative expenses, which was reduced, resulting in the support foundation contributing its own funds in order to financially support UnB projects.

Indirect costs

BRL 1,898,233.35 were the funds transferred to UnB, both in the form of indirect costs and in the form of incentives for teaching, research, extension, institutional development, science, technology and innovation.

Public Notice 003/2023

In 2023, Finatec and the Graduate School Dean's Office at UnB issued Public Notice 003/2023, aiming to participate in international scientific events both domestically and abroad. The objective was to support the presentation of scientific papers at international events and to contribute to the scoring policy in UnB's graduate programs.

Finatec's financial contribution was BRL 204,000.00 through the purchase of the

tickets, as well as providing the registration system, carrying out initial checks until approval by the DPG and payment of the tickets. In this way, it encourages the participation of professors and researchers in relevant scientific events, fostering the academic and scientific development of the university community.

Amount Supported

BRL 77,692.30 was the amount supported for UnB in the form of gifts, tickets, coffee breaks, banners, T-shirts, social media promotion and other related items.

The list of supports can be found at: <https://www.finatec.org.br/apoios/> (change link to 2023 at the end and insert 2024 on the website)

Absorbed costs

Considering the importance of providing a conducive environment for the realization of academic and scientific events, Finatec has been an active partner in promoting knowledge by absorbing the costs related to the use of its facilities and infrastructure.

Teachers, researchers and others

collaborators have found in the Foundation essential support for holding events and meetings, which has contributed significantly to the advancement of academic and scientific activities in the community.

In 2023, the costs absorbed are equivalent to BRL 237,588.71 and the events are listed on our support page on the website.

Main Financiers

- **The Inter-American Development Bank (IDB)** financed **1 project** in 2023. Totaling **BRL 23,918,040.78** corresponding to 18.30% of the total managed
- **FUNDAÇÃO UNIVERSIDADE DE BRASÍLIA**
 - **UnB** financed **110 projects** in 2023. Totaling **BRL 13,948,568.70** corresponding to 10.67% of the total managed
- **COMMUNITY IN GENERAL** financed **76 projects** in 2023. Totaling **BRL 12,217,680.00** corresponding to 9.35% of the total managed
- **Financier of Studies and Projects - FINEP** financed **15 projects** in 2023. Totaling **BRL 7,374,400.16** corresponding to 5.64% of the total managed
- **The National Institute for Colonization and Agrarian Reform (INCRA)** financed **4 projects** in 2023. Totaling **BRL 4,826,506.45** corresponding to 3.69% of the total managed
- **DNIT - National Department of Transportation Infrastructure** financed **3 projects** in 2023. Totaling **BRL 4,062,658.04** corresponding to 3.11% of the total managed
- **Fundação de Apoio a Pesquisa do Distrito Federal - FAPDF** funded **19 projects** in 2023. Totaling **BRL 3,329,331.26** corresponding to 2.55% of the total managed
- **Ministry of Justice - MJ** financed **4 projects** in 2023. Totaling **BRL 3,295,356.11** corresponding to 2.52% of the total managed
- **Shell Brasil Petróleo LTDA** financed **1 project** in 2023. Totaling **BRL 2,953,184.21** corresponding to 2.26% of the total managed
- **Furnas - Centrais Elétricas S.A** financed **2 projects** in 2023. Totaling **BRL 2,939,636.76** corresponding to 2.25% of the total managed

CALCULATING THE RESULTS

Finatec's financial statements comply with accounting standard ITG 2002 (R1), applicable to non-profit organizations. According to the standard, accounting records must show income and expense accounts separately. Thus, the calculation of the result of the Foundation's activities is presented in two ways: "Resources with Restriction" and "Resources without Restriction", which comprise the 2023 financial year.

The first calculation refers to

Advances for projects

BRL 1,489,410.66 is the total amount of funds advanced for the execution of projects and subsequently reimbursed by the funder. The average over the last five years was BRL 3,415,694.25 and totaled BRL 17,078,471.25.

funds received from financial backers, known as "Restricted Funds", which are booked against Liabilities accounts. In this case, the resources are subject to legal, regulatory, and contractual conditions, with the acquisitions made being recorded as expenses and, in return, the creation of revenue of equal value. This results in a reduction of the Bank account and, correspondingly, the Liability, ensuring that the net result is zero.

Next, the results related to the foundation's own resources, termed 'Unrestricted Resources,' will be presented. Expenses are recorded as Expenditures and receipts as Revenues under the accrual basis, determining the outcome, which may be presented as a Deficit or Surplus.

Complete information on Finatec's results can be found in the transparency area of the foundation's website (<https://www.finatec.org.br/transparenciainatec/>), in the "Income Statement" field. The results for restricted and unrestricted resources are summarized below:

APPEAL WITH RESTRICTION

	Note	In Reais	
		2023	2022
Restricted			
Project resources		125,698,145.52	147,578,188.58
Total Project Resources	181	125,698,145.52	147,578,188.58
Project operating expenses			
Personnel and Charges Expenses		59,997,769.99	61,656,959.76
Expenses for Third Party Services		30,068,734.83	32,236,677.99
Expenses on consumables		4,771,316.56	7,615,771.16
Operating and Administrative Expenses - DOA		9,452,425.06	17,119,210.37
Financial Expenses		3,814,755.04	3,786,392.81
Operating Expenses - DOP		1,914,402.65	2,915,171.29
Tax Expenses		1,517,911.68	1,251,076.79
Expenses on fixed assets		14,160,829.71	20,996,928.41
Total Expenses	18.2	125,698,145.52	147,578,108.58
Project results		-	-

In 2023, Finatec worked on several fronts, managing projects for its five grantees. These actions included expanding and diversifying the portfolio of partners, as well as implementing thematic Hubs and creating a coworking environment. In addition, the process of authorization to support CPRM/SGB was completed, which expands the possibilities for future partnerships.

The result of this effort was a significant growth in the project portfolio, which went from 443 projects managed in 2022 to 507 in 2023. Considering the multi-year budget, the total value of the portfolio reached R\$869 million. In 2023, the amounts managed were also significant, totaling BRL138.9 million, with 54% coming from public resources and 46% from private resources.

It is worth noting that of the projects managed, 81 were prospected directly by Finatec, representing around 16% of the portfolio. Even though it is an initiative of the foundation, the focus remains on raising funds for the projects of those supported, demonstrating Finatec's commitment to expanding resources to fulfill its purposes.

UNRESTRICTED APPEAL

INCOME STATEMENT FOR THE YEARS ENDED 31/12/2023 AND 31/12/2022

	Note	2023	2022
No restrictions			
Administration income		10,431,294.90	9,652,301.42
Courses income		6,650.00	25,650.00
Financial Income		5,496,632.82	3,039,050.35
Deductions from Revenue		(85,000.03)	(11,999.96)
Other Rental Income		2,263,410.13	2,066,933.54
Other Operating Income		-	215,096.35
Total Own Resources	17	18,162,987.82	14,987,031.70
Operating Expenses			
Personnel and Charges Expenses	19.1	10,309,054.45	9,629,911.31
Administrative Expenses	19.2	1,082,738.47	470,836.39
Materials Expenses	19.3	375,933.63	248,072.10
Travel expenses		13,280.05	29,216.20
Expenses with Services	19.4	3,202,305.85	3,021,550.06
Tax Expenses		62,092.21	45,977.07
Financial Expenses		687,584.46	245,121.37
Foments		256,789.19	8,501.80
Depreciation and amortization expenses		489,925.23	523,545.00
Other Operating Expenses		147,538.74	37,256.98
Total Own Expenses		16,627,292.28	14,259,988.28

With regard to own resources, 2023 was marked as the year that consolidated the foundation's strategy of seeking sustainability. While Finatec once again achieved a budgetary surplus, it also promoted the consolidation of controls, strengthened its compliance program, and resumed investment in personnel, including the establishment of important policies aimed at career development.

Another important milestone was the resumption of support for the scientific community of those supported, resulting in an approximate amount of BRL3.4 million (cf. pg. xx) between financial and economic values. This funding included the reapplication of resources intended to reimburse

of the foundation's operating expenses, enabling important projects for the university.

The resumption of funding was also an important factor, with 20 researchers receiving support for mobility expenses, allowing them to present scientific papers at international events.

Finatec also provided resources and infrastructure to support researchers, offering spaces for the organization of scientific and academic events.

It is worth noting that budget management, combined with the strategic handling of personnel expenses, made it possible that the target established in Article 34 of Finatec's

Bylaws to be fully achieved. The limit of 60% for total personnel expenses in relation to revenue was executed at 57%, confirming the foundation's strategy of gradual rebalancing, preserving its operational capacity and avoiding the discontinuation of services provided.

Finally, the accumulated surplus as of 31/12/2023, in the amount of BRL1,535,695.54, reflects the foundation's consistent growth trend. The Board of Directors acknowledges that this result is the outcome of actions undertaken to improve processes, generate revenue, and manage expenses.



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